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23 JUL 1952

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MEMORANDUM FOR: Assistant Director for Operations  
Assistant Director for Research and Reports

SUBJECT :

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REFERENCES :

(a) (Secret) Memorandum AD/rr for DA/I  
dated 22 May 1952, subject as above

(b)

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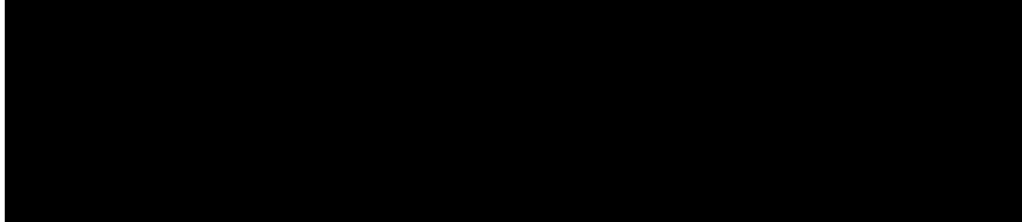
1. In general, within CIA the functions of collection, on the one hand, and research and analysis on the other, have been assigned to different offices. In addition to the administrative and other considerations which have generally led to such a division of responsibilities in other U.S. intelligence agencies, CIA's collection functions have been assigned to this Agency as so-called "services of common concern," to which the concept of a centralized and coordinated collection operation is particularly applicable.

2. It is not inconsistent with this general principle to recognize that there is, and should be, a considerable latitude in determining where the line between the collection function and the research and analysis function should be drawn with respect to particular subject-matters.

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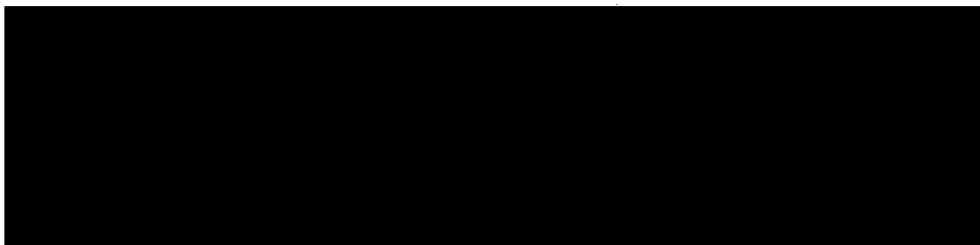
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4. My decision on this issue is not based upon general conceptual considerations as to what is or is not collection, or research and analysis, although I have duly considered the impact of this determination upon the over-all division of responsibility for these functions as between various offices of this Agency.

5. The motivation for this determination is that there are a number of factors applicable to the particular subject of [redacted] which lead me to the conclusion that selection and recording activities should be controlled by the Office of Research and Reports. These factors include the following:

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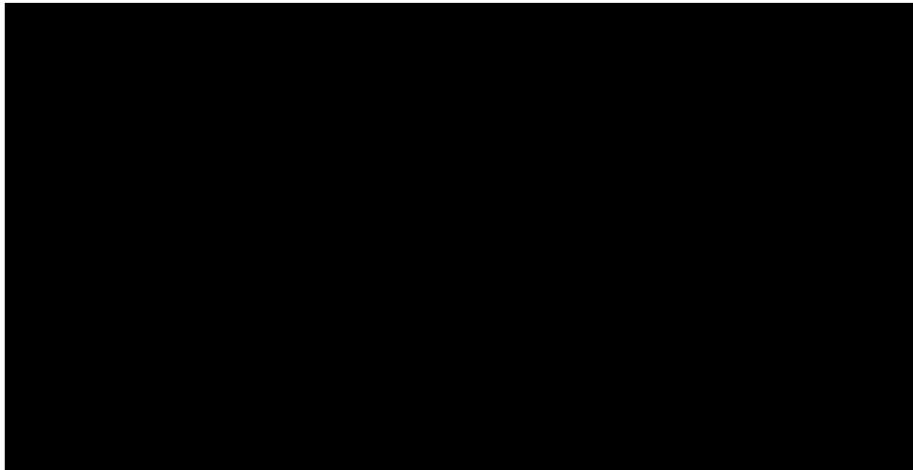
3. The fact that OO is only one of a number of collection agencies which will be called upon to procure the material in question; and

4. The logic of the O/RR view, supported by competent expert advice, that in this particular field there is a special value in flexibility of assignment as between recording and processing activities.

6. This determination in favor of O/RR's control over selection and recording activities is not to be interpreted as an adoption of all of the views expressed in reference (a), nor as a rejection of a number of salutary cautions contained in reference (b). It is expected that following this determination:

a. O/RR will work out suitable arrangements for the future conduct of selection and recording activities within the U.S., and will submit such arrangements to this Office for approval. Due account should be taken of closely related responsibilities of OO. For example,

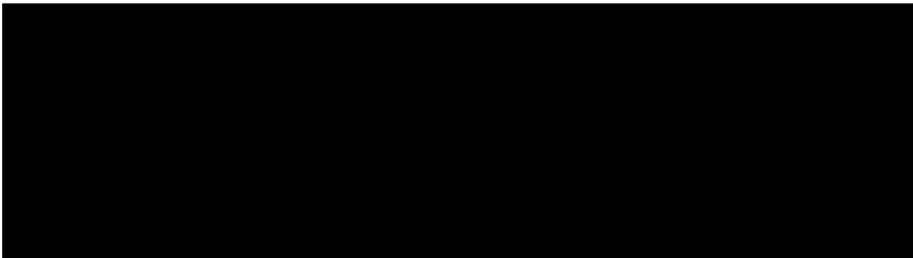
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c. Q/RB will continue to provide direction to field collectors by preparing requirements, assigning priorities and evaluating results.

7. Subject to the foregoing, it is determined:

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b. That AD/RB is authorized to make appropriate administrative and operational arrangements with AD/O, AD/DO, and (through appropriate channels) with non-CIA collection agencies, to enable his office to fulfill the responsibility herein assigned.

c. That such arrangements, including a proposed revision of TO's in accordance with the foregoing, should be submitted to this office for approval before implementation.

LOFTUS E. BUCKER  
Deputy Director Intelligence